

# 6 Public report

#### Report to

Cabinet
Scrutiny Board 1

13<sup>th</sup> December 2005 25 January 2006

#### Report of

Director of Finance and ICT

#### Title

Capital and Revenue Budget Report 2006/07

#### 1 Purpose of the Report

- 1.1 To update Members on the work undertaken in preparation for the 2006/07 Revenue Budget, and financial plans for 2007/08 2008/09.
- 1.2 To provide Members with the latest information on work to draft the capital programme for 2006/07-2010/11.

#### 2 Recommendations

- 2.1 Members are asked to consider the latest position on the Medium Term Financial Strategy and the Capital Programme, as set out in the report and appendices.
- 2.2 Members are asked to note the progress made to date in preparing the 2006/07 Revenue Budget and Capital Programme.
- 2.3 Agree to receive a further report when the additional work identified in the report is completed.

#### 3 Information/Background

- 3.1 The current year's revenue budget and capital programme are permitting significant new investment in key political priorities e.g. highways, wardens, housing and maintaining good service levels in other services, including social care and education.
- 3.2 With two significant exceptions environmental cleanliness standards and employee sickness we are making generally good progress against the Corporate Plan. We anticipate good or satisfactory scores for all elements of the CPA and that the CPA Direction of Travel statement will recognise the improvements made over the last year when it is published on 15 December.
- 3.3 Key priorities for future developments are already approved in Cabinet Member Strategic Plans. Progress on these plans is currently being reviewed and it is

- anticipated that Members will wish to take these issues into account in determining priorities for allocating resources in the coming year.
- 3.4 We have achieved our Gershon efficiencies for 2005/06. However we will need to make significant new efficiency savings in 2006/07 and 2007/08, both to deliver the Medium Term Financial Strategy and to meet future years' Gershon targets. This will be a major challenge.

#### 4 Revenue Budget

- 4.1 When the Revenue Budget was set for 2005/06, we knew we would be starting the current budget round with a gap of £12.8m between forecast spending and resources (government grant and council tax). This was after allowing for a 2.5% increase (financial planning figure) in Council Tax and a £4m contribution from corporate reserves. It was recognised that we would need to make significant efficiency savings and keep new spending requirements to a minimum to bring spend in line with these resources.
- 4.2 The Management Board has therefore been considering spending plans in the context of corporate priorities to take into account:
  - a) Technical changes to base budgets i.e. adjustments to provide for demographic and other changes to enable the Council to continue to deliver its currently approved policies
  - b) Proposed efficiencies and other savings that can be made, including an allowance for post vacancies
  - c) Service pressures
- 4.3 A summary of the Medium Term Financial position is shown in Appendix 1 to this report. Initial base budgets by Cabinet portfolio are shown in Appendix 2. Other appendices are as follows:
- 4.4 **Technical changes to base budgets** we have calculated the additional costs of maintaining services at their existing levels in the coming year. The total cost of doing this would be £7.9m. These are shown in Appendix 3.
- 4.5 **Efficiencies and other savings** all Directorates were initially required to identify savings of 1.5%. The proposals attached would achieve this for 2006/07. Further savings have since been sought and the latest position is shown in Appendix 4.
- 4.6 Service pressures requests for additional funding for other developments have been rigorously scrutinised by the Management Board and are now limited to a total of £1.5m. These are shown in Appendix 5. The main proposals relate to additional funding to improve street cleansing standards and health and safety issues. It will be important that any new investments agreed are accompanied by clear explanations of service delivery implications and a demonstration that the expenditure represents good value for money.
- 4.7 Based upon the information in these documents, the latest financial forecast shows a gap between spending and resources of £12.9m in 2006/07.

#### **Revenue Resources**

- 4.8 The Revenue Support Grant (RSG) Settlement will have been announced on Monday 5 December, as part of the Chancellor's pre-budget speech. There is a greater degree of uncertainty in this year's settlement caused by a major review of the factors which allocate grant to individual authorities, and also the changes to Education Funding, described in the next paragraph. The best case scenario is an expected real increase in funding of £5m. The worst case scenario is a neutral settlement. We will update you verbally at Cabinet on the actual outcome.
- 4.9 Cabinet will be aware that the Government is introducing a new grant to pay for schools spending in 2006/07, called the Dedicated Schools Grant (DSG). In essence, spending on schools formerly within the local authority budget and funded by a combination of RSG and Council Tax will now be funded by a specific grant. The Council's RSG will fall as a result of this grant being created. There are concerns about whether the transfer will be neutral to local authorities, and this will become clear in the RSG Settlement.
- 4.10 Corporate one off reserves on the Council's balance sheet stood at £23m of which £9m are available to support the budget in 2006/07, if necessary.
- 4.11 In addition, there are £54m of other earmarked reserves on the Council's Balance Sheet, which need to be reviewed to identify whether any can be released for corporate use. Whilst reserves can only be used once in support of spending, they are a valuable way of managing change in the short term.
- 4.12 The Council is facing pressure on its extensive Capital Programme and Members will want to consider all the flexibilities available. The draft capital programme already contains an additional £6m of anticipated capital receipts derived from the sale of our least well performing assets. Members may wish to consider pursuing further disposals. If this approach is adopted, it will have an impact on the revenue programme, as rental income will be reduced.
- 4.13 Members will wish to consider the level of the Council tax increase every 1% on Council Tax provides additional income of £0.9m. For planning purposes only, the appendices illustrate the impact of a Council Tax increase of 2.5% in 2006/07.
- 4.14 The figures will continue to be refined over the coming weeks as more accurate or up to date information becomes available.

# 5 Capital

- 5.1 The Council's recent Capital Programmes have been large in historic terms, reflecting the level of external funding generated and the sale of assets (creating capital receipts) to fund new spending.
- 5.2 The Resources available for 2006/07 currently amount to £102m. This includes £51m required for schemes that are already underway and £40m of resources that can only be spent on specific schemes. Taken together these will fund major improvements including the rebuilding of several schools, the Primelines highways programme and the Swanswell regeneration scheme.

- 5.3 Management Board have considered proposals for additional capital spending and has categorised them into seven themes:
  - Schools
  - Housing and Social Care
  - Transport and Highways
  - Environment and Regeneration
  - Modernising the Council
  - Major Projects
  - Property
- 5.4 These are shown in Appendix 6 to this report, together with the schemes in each theme that are already funded. This approach aims to assist Members in forming a view on the relative priority that should be attached to the new proposals.
- 5.5 Within each theme, schemes are coded as follows:
  - A schemes already included within our approved programme that are under way and cannot be varied without financial penalties and/or wasting money already spent.
  - **B** new or provisional programme schemes that are fully funded (or partly funded) from specific resources that cannot be spent on other schemes.
  - **C** schemes funded through leasing or Prudential Borrowing.
  - **D** schemes for which, funding needs to be identified within overall budgetary priorities.
- 5.6 The attached papers include all the schemes brought forward from the Provisional Programme set in February 2005, except for the proposed scheme to recreate the medieval kitchen in St Mary's Hall. The Management Board does not consider this to be a priority at this time.

#### Capital programme

- 5.7 It is anticipated that schemes falling within categories A, B, and C will be incorporated into the 2006/07 Capital Programme. The remaining schemes require funding of approximately £21.9m in 2006/07. We have only £11.4m of corporate resources to apply to these schemes in 2006/07 before examining further options to increase the level of corporate resources available.
- 5.8 In order to produce a balanced programme, it will be necessary to do one or more of the following:
- 5.8.1 Generate additional capital receipts. We have currently assumed that we can generate some additional receipts from the sale of our least well performing assets identified as part of the work of a cross party member and officer review. This figure could be increased although the higher the target set the more difficult it is to guarantee achieving it. These assets generate a current return of about 8% so this would have a full-year revenue impact of £80k in lost rental income per £1m disposed of (probably less than 50% of this in year 1).
- 5.8.2 Free up some currently earmarked reserves. Each £1m of reserves spent adds a cost to the revenue programme of £50k pa as a result of lost interest.

- 5.8.3 Seek to manage revenue budgets in the final part of this year to maximise underspendings in areas that will not have a detrimental impact on service delivery. This could free up one-off sums to support capital spending.
- 5.8.4 Reprogramme our major regeneration schemes to allow for anticipated slippage. This needs to be properly assessed in the next few weeks but could release some cash flow flexibility within 2006/07.
- 5.8.5 Prioritise the currently unfunded schemes shown in the appendix to this report.

#### 6 Other specific implications

	Implications (See below)	No Implications
Area Co-ordination		<b>√</b>
Best Value		<b>√</b>
Children and Young People		<b>√</b>
Comparable Benchmark Data		<b>√</b>
Corporate Parenting		<b>√</b>
Coventry Community Plan	<b>√</b>	
Crime and Disorder		✓
Equal Opportunities		✓
Finance	<b>√</b>	
Health and Safety		✓
Human Resources	<b>√</b>	
Human Rights Act		<b>√</b>
Impact on Partner Organisations		<b>√</b>
Information and Communications Technology		<b>√</b>
Legal Implications		<b>√</b>
Property Implications		<b>√</b>
Race Equality Scheme		<b>√</b>
Risk Management		<b>√</b>
Sustainable Development		<b>√</b>
Trade Union Consultation	<b>√</b>	
Voluntary Sector – The Coventry Compact		✓

6.1 Decisions on the Council's budget will have implications for the whole of the Council's services and activities.

#### 6.2 Coventry Community Plan

The themes and priorities of the second Coventry Community Plan have been taken into consideration in formulating the proposals in this Policy Priorities and Resources process.

#### 6.3 Finance

The financial implications are included within the main body of the report.

#### 6.4 Human Resources

Budget decisions may affect the roles of some jobs. Any changes to jobs arising from the implementation of budget decisions will be managed through the City Council's Human Resources Policy and Procedures.

#### 6.5 Trade Unions

Trade Unions will be consulted upon any proposals within the budget setting process. Initial consultations will take place with the core group on 13<sup>th</sup> December 2005.

# 7 Monitoring

- 7.1 Any spending and savings decisions will be monitored and evaluated through quarterly monitoring by Councillors and by service managers through their operational plans. These decisions will be used to inform future policy and financial planning. Once the budgets for 06/07 have been approved, effective budgetary control will be applied to ensure that expenditure is kept within approved budgets.
- 7.2 Regular monitoring of the achievement of capital receipts will occur through the Capital Working Group.

#### 8 Timescale and expected outcomes

8.1 Further work will be undertaken to bring forward finalised proposals for a balanced budget to Cabinet and Council in February 2006.

List of background papers

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Papers open to Public Inspection

Description of paper

None

Location

#### Appendix 1

See		2005/6	2006/07	2007/08	2008/09
Page		£'000	£'000	£'000	£'000
2	Initial Spending Programme	382,290	407,629	426,417	442,829
3	Technical Changes to Base Budgets		7,932	7,787	7,009
8	Proposed Efficiency and Other Savings		(5,545)	(8,320)	(12,480)
	Allowance for Post Vacancies		(1,065)	(1,065)	(1,065)
	Allowance for Coventry Direct Savings Slippage		1,000		
	Spending Programme before New Revenue Proposals	382,290	409,951	424,819	436,293
	Revenue Funding				
	Formula Grant	(283,349)	(295,220)	(308,299)	(323,286)
	Council Tax (Current Level & Flat Taxbase)	(97,493)	(97,493)	(97,493)	(97,493)
	Additional Council Tax Revenue with Increase of 2.5%		(2,437)	(4,936)	(7,496)
	Use of Collection Fund Balance	(1,448)	(1,000)		
	LABGI - Anticipated in-year achievement		(1,350)	(750)	(750)
	LABGI - Amount Carried Forward from 2005/6		(1,600)		
	(Balance In Hand)/Shortfall before New Revenue Proposals	0	10,851	13,341	7,268
12	Service Pressures/Proposed Developments		1,500	1,026	1,567
	Capital Financing Costs for Capital Programme		200	400	400
	Cost of Using Reserves Balances		200	450	500
	Revenue foregone from selling £6m of income earning assets		160	480	480
	(Balance In Hand)/Shortfall	0	12,911	15,697	10,215

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# INITIAL BASE BUDGETS INCORPORATING APPROVED CHANGES FROM PREVIOUS YEAR'S PPRS

	2005/06 Budget	2006/07	2007/08	2008/09
	£000	£000	£000	£000
Initial Base Budget Spend	382,290	382,290	382,290	382,290
Approved Changes to Budgets				
Adult Ed, Libraries, Sport and Leisure	21,402	(322)	(472)	(572)
Central Budgets	10,873	17,894	29,012	38,043
Children's Services	235,096	10,193	19,831	29,950
City Services	25,087	234	(353)	(340)
Community Services	63,715	83	83	83
Corporate and Customer Services	759	(1,755)	(2,441)	(5,021)
Finance and Equalities	7,923	(765)	(1,065)	(1,065)
Health and Housing	6,747	419	419	419
Policy, Leadership and Governance	203	22	52	52
Urban Regeneration and Regional Planning	10,485	(664)	(939)	(1,010)
Total Approved Changes		25,339	44,127	60,539
Base Revenue Budget Incorporating Approved Changes	382,290	407,629	426,417	442,829

	2005/06 Budget £000	2006/07 £000	2007/08 £000	2008/09 £000
Children's Services		2000		
- <b>Children's Placements</b> - additional resource required to meet the ongoing financial commitment for residential and fostering placements (independent sector and local authority) for vulnerable children.	16,511	2,742	2,742	2,742
- <b>Transporting Children</b> - additional costs directly associated with the support arrangements for vulnerable children.	170	212	212	212
- Asylum Seekers - Financial support for children not granted permission to remain in the country, for whom the government makes no grant provision	0	100	100	100
- Fostering Payments - changes in basis of payments and increase in level of allowances to bring into line with neighbouring authorities to address recruitment/retention of carers.	3,921	300	600	600
- Friend and Family Service - Provision for payments to family/friends as alternative to children remaining longer than necessary in local authority foster care	16,511	320	320	320
- Special Guardianship - Resources to complete Special Guardianship Assessment and design and implement Special Guardianship plans, both of which are required by new legislation and the courts. Without additional resource, workers would have to be redirected from other legal work. The impact of not securing this would be increased risk to children and a significant drop in our performance of keeping children safe. All court processes are now driven by tight judicial timescales.	0	100	100	100

	2005/06 Budget £000	2006/07 £000	2007/08 £000	2008/09 £000
Social Care				
- Adults Community Care and Adult Protection historic budget shortfall and Learning Disability Purchasing Pressure- the 2003 PPR partially supported a bid for resources to meet the underlying budget pressures by agreeing additional resources in 2004/5 and 2005/6. However, this budget remains under pressure and resources are required on an ongoing basis to continue support to vulnerable adults. Funding is also used to support a grant to Age Concern. There also continues to be pressures on the Learning Disability budget, with new school leavers and new packages for those whose needs are currently being met by carers.	23,804	1,986	1,199	521
- Transfer of Clients from Learning Disabilities to Older People - There are significant pressures on the budgets for adults with Learning Difficulties (LD). There are currently 42 people who have learning disabilities who are also now over 65 and therefore classed as "elderly". This is a new phenomenon as in previous generations only a few adults with LD lived into their 60s. We now need new packages of care for these older people - sometimes in existing older people's provision but also for some in more specialist provision for older people with LD. There are neither the resources in the LD budget or the older people's budget to purchase the additional or new resources required. This is a bid to meet these costs.	16,299	255	255	255
- Physical Disabilities Budget Reduction - there have been underspends on this budget over the last two years and these are expected to continue	3,702	(300)	(300)	(300)

	2005/06 Budget £000	2006/07 £000	2007/08 £000	2008/09 £000
- Older People Purchasing Pressures - the Older People's purchasing budget has been supported over the last two years by the use of Government grants and underspends in provider services. There are underlying budget pressures, including a reduction in Supporting People income.	31,838	726	1,150	1,150
City Development				
- Car Park Income -Over the years, car park closures and resistance to increasing charges has meant this target has become unachievable	(4,655)	200	200	200
- <b>Property Repairs (reserve exhausted)</b> - The Repairs Fund balance that supported the revenue/capital resources has been switched for corporate use in recent years. This has led to a re-evaluation of the level of revenue/capital resources required on an ongoing basis to maintain the council's commercial portfolio. The additional funding is designed to ensure that revenue resources available annually are at a sufficient level to support the required maintenance programme.		348	348	348

	2005/06 Budget	2006/07	2007/08	2008/09
	£000	£000	£000	£000
- <b>Herbert Art Gallery and Museum Trust</b> - The Trust is unlikely to be established in 2006/7 and savings previously identified in relation to NNDR (reduction for charitable status) are unlikely to be realised as soon as expected	89	100	100	0
- Transport Salaries (base budget) - The adjustment is required to redress the balance between capital and revenue funding for the cost of Officers working on transport schemes. In recent years capital resources have been switched to fund all of these costs but this position is no longer sustainable	518	237	237	237
<u>City Services</u>				
- Grounds Maintenance (base budget) - This represents the shortfall in the base budget that is required to maintain the Grounds Service at its current standard.	1,923	260	260	260
- Loss of major commercial contract - In July 2004 a major contractor ceased using Waste Services. Despite an efficiency exercise it has not been possible to reduce all of the income target	(403)	300	300	300
- Street Cleansing - To provide Pavement Sweepers & litter bins which were funded out of reserves in 05/06 and to fund a budget shortfall to maintain the current standard of Street Cleaning service.	1,864	184	184	184

	2005/06 Budget	2006/07	2007/08	2008/09
	£000	£000	£000	£000
<u>Other</u>				
- Community Centres - continuation of funding provided in 2005/06 prior to completion of Best Value Review	220	220		
- Coventry Partnership - to maintain current level of service		50	50	50
Proposed Technical Reductions in Centrally held Budgets				
- Central Budgets - various savings due to a net surplus on pay/price inflation and benefit subsidies being higher than expected.		(408)	(270)	(270)
Net Technical Changes		7,932	7,787	7,009

	2006/7	2007/8	2008/9
	£000	£000	£000
Children's Services			
Libraries - efficiency savings and revision of libraries services	(76)	(76)	(76)
Review of Council/School cash relationship - Cash flow savings from a review of the			
timing of payments and interest rates	(67)	(67)	(67)
Devolved Capital Cash - Cash flow savings from new arrangements for paying capital			
grants	(18)	(18)	(18)
Management Services Admin - deletion of a clerical post	(20)	(20)	(20)
Broadband - A review of costs of the schools broadband network, to be conducted in			
partnership with Customer and Business Support	(50)	(50)	(50)
Home to School Transport - Implementation of a Review by City Services to reduce costs			
of home to school transport	(65)	(65)	(65)
Eburne School - There is an annual rental income from the former Eburne School building			
which is occupied by Council and NDC services. There is currently no budget for this income			
stream.	(71)	(71)	(71)
Children's Services - savings from new structure	(394)	(394)	(394)
Reduced Occupancy at Wisteria Lodge - savings as a result of relocating services to			
other locations	(50)	(50)	(50)
Recruitment and Retention - reduction in budget	(15)	(15)	(15)
LEA Block Overheads - savings as a consequence of new schools funding arrangements	(145)	(145)	(145)
control of the state of t	(1.0)	(1.10)	(1.10)

2006/7	2007/8	2008/9 £000
2000	£000	2000
(4.050)		
· · /	(000)	(000)
(280)	(330)	(360)
(50)	(50)	(50)
(320)	(320)	(320)
	Ì	<u> </u>
(370)	(370)	(370)
(80)	(80)	(80)
(112)	(112)	(112)
(283)	(283)	(283)
(60)	(60)	(60)
(56)	(20)	(00)
	(1,250) (280) (50) (320) (370) (80) (112) (283) (60)	(1,250) (280) (330) (50) (320) (320) (370) (80) (80) (112) (112) (283) (60) (60)

	2006/7 £000	2007/8 £000	2008/9 £000
City Services			
CCTV Control Rooms - Amalgamation of CVOne and ESU control rooms	(50)	(250)	(250)
Bereavement Services - Additional fees and charges will be applied to revenue in 06/07.			
This additional income will be used to fund the capital bid for replacement cremators from			
07/08 onwards.	(50)	0	0
Catering Service - Reduction in vehicles (2-3)	(20)	(20)	(20)
Refuse/Fleet Savings - Replacement of existing refuse fleet in sept 2006	(50)	(100)	(100)
Highways - Revenue savings subject to capital investment	(110)		
Waste Services - operational review of efficiencies	(75)	(75)	(75)
Skip Licensing - additional income	(100)	(200)	(200)

	2006/7 £000	2007/8 £000	2008/9 £000
<u>Other</u>			
Corporate			
Review of administration cost - Council wide review of admin costs.	(250)	(250)	(250)
Finance and ICT			
The Directorate will be implementing service excellence reviews in order to identify efficiency savings to meet its savings targets. These are not intended to reduce the level of service			
provided.	(252)	(252)	(252)
Housing Benefit Subsidy - additional housing benefit subsidy arising from improvement in	` ,	, ,	` '
claims procedures	(200)	(200)	(200)
Expenses payments - efficiency savings in expenses payments	(65)	(65)	(65)
Legal and Democratic Service			
LDS - savings on running expenses across various cost centres within LDS.	(115)	(115)	(115)
Open Day - review methods of publicising council services	(40)	0	(40)
Chief Executive's			
Human Resources - Commitment to make savings from recruitments and other areas of			
service	(150)	(173)	(173)
Human Resources - review provision of counselling and support services	(100)	(100)	(100)
Neighbourhood Management - this saving will be made from service delivery, specifically			
events and activities in areas	(23)	(23)	(23)
Corporate Policy - savings to be found through non-staff savings	(48)	(48)	(48)
Central Repairs			
Efficiency savings to be met by careful prioritisation of repairs work and more efficient			
working by internal providers	(15)	(15)	(15)
	(5,545)	(4,462)	(4,532)

#### SERVICE PRESSURES/PROPOSED DEVELOPMENTS

	2005/6	2006/7	2007/8	2008/9
	Budget	£000	£000	£000
<u>Children's Services</u>				
<b>Directorate</b> - additional support including legal work and consultancy on a range of projects relating to the establishment of the new Directorate.	40	121	60	60
Children's Services - additional management, HR and policy development capacity for the				
change agenda.		300	0	0
City Development				
Sports Trust - PPP bid Consultancy costs	0	150	150	150
City Services				
Street Cleansing - Improvements to achieve BVPI	1864	294	201	201
Grounds - Hazardous trees	1923	60	0	0
Legionella - funding to address requirements for legionella surveys	0	215	215	215
<b>Whitley Depot additional security -</b> To provide 24 hour, 365 day per year physical security presence to improve security	45	80	120	120
Waste Recycling - to extend Kerbside collection. 2006/07 and 07/08 are funded from reserves	597	0	0	541
Other				
Peace Month - annual event in Coventry	0	30	30	30
Labour and Conservative Party Conferences - annual Council Promotions stands	0	30	30	30
Community Cohesion Institute - to be established in Coventry	0	20	20	20
Marketing the City - to improve profile	-	200	200	200
		1,500	1,026	1,567

	2006/07	2007/08	2008/09	2009/10	2010/11	Total
	£000s	£000s	£000s	£000s	£000s	£000s
EXPENDITURE						
Schools	20,064	15,066	3,939	950	200	40,219
Housing	11,786	11,349	9,626	9,026	5,776	47,563
Transport & Highways	25,104	24,846	9,794	7,644	7,883	75,271
Environment/Regeneration	20,779	9,691	4,681	1,576	596	37,323
Modernising the Council	11,723	4,203	0	0	0	15,926
Major Schemes	14,075	6,669	1,096	20	0	21,860
Property	8,912	10,660	2,905	2,690	2,700	27,867
TOTAL EXPENDITURE	112,443	82,484	32,041	21,906	17,155	266,029
FUNDING						
Borrowing	23,117	20,937	11,010	8,872	9,111	73,047
Prudential Borrowing	10,150	4,350	0	0	0	14,500
Forecast Capital Receipts	33,265	10,515	9,900	3,450	0	57,130
Specific Capital Grant	30,748	26,014	5,114	1,518	848	64,242
Corporate Reserves	531	201	121	76	50	979
Leasing Reimbursements	4,165	1,496	771	271	271	6,974
TOTAL FUNDING	101,976	63,513	26,916	14,187	10,280	216,872
RESOURCES TO BE IDENTIFIED	10,467	18,971	5,125	7,719	6,875	49,157

			2006/07	2007/08	2008/09	2009/10	2010/11	Total
REF	CODE	SCHEME TITLE / DESCRIPTION	£000s	£000s	£000s	£000s	£000s	£000s
		SCHOOLS						
S1	Α	Devolved Formula Capital	4,577	4,817	0	0	0	9,394
S2	Α	Extension to Coundon Court School	2,463	140	0	0	0	2,603
S3	Α	Moseley	2,150	200	0	0	0	2,350
S4	Α	Willenhall Wood/Chace	1,200	163	0	_	0	1,363
S5	Α	New Pupils Places	894	907	0	0	0	1,801
S6	Α	Howes	604	0	0	0	0	604
S7	Α	Suitability	557	0	0	0	0	557
S8	Α	Schools Access Programme	549	499	0	0	0	1,048
S9	Α	AMP Condition	443	0	0	0	0	443
S10	Α	Charter School	250	0	0	0	0	250
S11	Α	Physical Education & Sports	144	0	0	0	0	144
S12	В	Aldermoor Farm	2,000	2,500	439	0	0	4,939
		Replacement Primary School & Nursery.						
S13	В	Modernisation Primary Schools	1,293	683	0	0	0	1,976
		To address Asset Management Plan priorities						
S14	В	Modernisation Secondary Schools	2,140	2,207	0	0	0	4,347
		To address Asset Management Plan priorities						
S16	D	Non Schools - Southfields Old School	250	0	0	0	0	250
		Developing basic adult education and youth service programme.						
S17	D	Stivichall Replacement Primary School	250	2,500	2,500	550	0	5,800
		Replacement Primary School.						
S18	С	Leased Equipment	200	200	200	200	200	1,000
		SUB-TOTAL SCHOOLS	20,064	15,066	3,939	950	200	40,219
		CORPORATE RESOURCES REQUIRED WITHIN THIS BLOCK	400	2,500	2,500	550	0	5,950

REF	CODE	SCHEME TITLE / DESCRIPTION	2006/07 £000s	2007/08 £000s	2008/09 £000s	2009/10 £000s	2010/11 £000s	Total £000s
		HOUSING AND SOCIAL CARE						
H1	В	Housing Programme - Disabled Facilities Grants	848	848	848	848	848	4,240
H2	В	Housing Capital Programme	4,128	4,128	4,128	4,128	4,128	20,640
		Grants to low income owner occupiers for essential repairs.						
		Energy efficiency schemes in deprived areas for older people.						
НЗ	В	Housing Capital Programme (New Homes For Old)	300	900	600	0	0	1,800
H4	D	Pathways to Care (Support to Foster Carers)	290	300	300	300	300	1,490
		To maintain and expand fostering and adoption placements.						
H5	D	Chronically Sick & Disabled Persons Act	600	500	500	500	500	2,600
		Minor adapts to enable people to live at home.						
H6	D	Housing Regeneration Fund Schemes	5,620	4,673	3,250	3,250	0	16,793
		Addressing the needs of vulnerable people in the City.						
		SUB-TOTAL HOUSING AND SOCIAL CARE	11,786	11,349	9,626	9,026	5,776	47,563
	1		,					
		CORPORATE RESOURCES REQUIRED WITHIN THIS BLOCK	6,510	5,473	4,050	4,050	800	20,883

REF	CODE	SCHEME TITLE / DESCRIPTION	2006/07 £000s	2007/08 £000s	2008/09 £000s	2009/10 £000s	2010/11 £000s	Total £000s
KEF	CODE	TRANSPORT & HIGHWAYS	20003	20003	20003	20003	20003	20003
T1	Α	Primelines	8,530	8,330	1,270	0	0	18,130
T2	Α	High Street (slippage from 05/06)	668	0	0	0	0	668
Т3	В	High Street / Burges	750	1,482	1,000	0	0	3,232
		Improve Higways - High St/Broadgate, Ironmonger Row & Burges						
T4	Α	Burges Enhancement	200	100	0	0	0	300
T5	Α	Local Transport Plan	50	0	0	0	0	50
T6	В	Primelines (in addition to approved programme)	600	600	78	0	0	1,278
		Upgrading bus lanes, stops & shelters, traffic signals & security.						
T7	В	Local Transport Plan	4,306	4,334	4,546	4,744	4,983	22,913
		Improving all modes of transport in line with '05 West Mids LTP.						
Т8	D	Highways Investment in Carriageways, safety barriers, public lighting, footways and drainage including Perceived Safety schemes	10,000	10,000	2,900	2,900	2,900	28,700
		SUB-TOTAL TRANSPORT AND HIGHWAYS	25,104	24,846	9,794	7,644	7,883	75,271
		CORPORATE RESOURCES REQUIRED WITHIN THIS BLOCK	10,000	10,732	3,150	2,900	2,900	29,682

			2006/07 £000s	2007/08 £000s	2008/09 £000s	2009/10 £000s	2010/11 £000s	Total £000s
REF	CODE	SCHEME TITLE / DESCRIPTION	£000S	£000S	£000S	£000S	£000S	20008
		ENVIRONMENT/REGENERATION	5 000	5 000	1,750	0	0	11,750
E1	A	New Deal for Communities before Masterplan	5,000 774	5,000	1,750	0	0	774
E2	A	Liveability Programme (brought forward from 2005/06)		000	-	J	0	
	В	Liveability - grant funded addition to approved programme	700 582	800	0	0	0	1,500 582
E3	A	Lower Precinct	502 515	515	340	340	0	
E4	Α	Corridor Regeneration		515		340	0	1,710
E5	Α	North East Regenertion & Riley Square (from 05/06)	500	0	0	0	0	500
E6	Α	Coombe - Boathouse Refurbishment (brought forward from 05/06)	105	0	0	0	0	105
	Α	Coombe - Boathouse Refurbishment	5	0	0	0	0	5
E7-10	Α	Various Minor Schemes brought forward from 2005/06	21	0	0	0	0	21
E11	D	Replacement Cremators	0	325	325	325	325	1,300
		Acquisition of 4 Cremators & Mercury Abatement Equipment part						
		funded by increased charges						
E12	В	Far Gosford St Regeneration	480	400	400	320	0	1,600
		Regenerating a failing conservation area.						
E13	В	Bannerbrook Park Acquisition	7,500	0	0 0	0	0	7,500
		AWM grant to acquire land at Bannerbrook Park (AGCO site).						
E14	В	Stoke Aldermoor Regeneration	380	1,105	1,095	310	0	2,890
		Alongside Aldermoor Farm school replacement this redevelopment						
		provides a Community hub, library and a site for a new health centre						
		plus improvements to the external environment, Acorn Street shops						
		and security.						
E15	D	Self - Help Gating Programme	100	100	100	100	100	500
E16	D	Play Areas	152	150	100	110	100	612
		Rolling programme of play area renewals (4 to 16 year olds).						
E17	С	Wheeled Bins	51	51	51	51	51	255
E18	С	City Services Vehicle & Plant Replacement	3,894	1,225	500	0	0	5,619
E19	С	Monitored Careline Facility	20	20	20	20	20	100
LIS		·	20	20	20	20	20	100
		SUB-TOTAL ENVIRONMENT/REGENERATION	20,779	9,691	4,681	1,576	596	37,323
	1	CORPORATE RESOURCES REQUIRED WITHIN THIS BLOCK					Т	
		COM CHAIL RESOURCES REQUIRED WITHIN THIS BLOCK	660	830	720	485	475	3,170

			2006/07	2007/08	2008/09	2009/10	2010/11	Total
REF	CODE	SCHEME TITLE / DESCRIPTION	£000s	£000s	£000s	£000s	£000s	£000s
		MODERNISING THE COUNCIL						
M1	Α	Coventry Direct Phase 1	3,000	0	0	0	0	3,000
M2	С	Coventry Direct Phases II and III	6,400	3,600	0	0	0	10,000
М3	Α	Replacement Human Resources/Payroll System	1,500	0	0	0	0	1,500
M4	Α	Connecting Care - Replacement Social Services IT System	603	603	0	0	0	1,206
M5	В	Asset Management Database	220	0	0	0	0	220
		Property Asset Management System (Acquis & Implementation)						
		SUB-TOTAL MODERNISING THE COUNCIL	11,723	4,203	0	0	0	15,926
	ı		1 1				1	
		CORPORATE RESOURCES REQUIRED WITHIN THIS BLOCK	0	0	0	0	0	0

			2006/07	2007/08	2008/09	2009/10	2010/11	Total
REF	CODE	SCHEME TITLE / DESCRIPTION	£000s	£000s	£000s	£000s	£000s	£000s
		MAJOR PROJECTS						
MP1	Α	Swanswell (brought forward from 2005/06)	2,910	0	0	0	0	2,910
MP1	Α	Swanswell - existing 2006/07 approved programme	2,500	2,500	0	0	0	5,000
MP2	D	Swanswell - extra funding required to take the project forward	0	0	400	0	0	400
MP3	Α	Canley Regeneration - existing 2006/07 approved programme	3,835	1,870	282	20	0	6,007
	Α	Canley Regeneration (accelerated spend into 05/06)	(130)	0	0	0	0	(130)
MP4	А	Herbert Art Gallery and Museum - Balance of corporate resources to complete Museum redevelopment approved in 17th May 2005 Report	1,874	0	0	0	0	1,874
		Herbert Art Gallery and Museum - Additional funding now required to						
MP5	D	complete the redevelopment.	414	829	414	0	0	1,657
MP6	Α	Childrens Residential Services	700	0	0	0	0	700
MP7	Α	Belgrade Theatre	618	20	0	0	0	638
MP8	Α	City Centre Package (brought forward from 05/06)	449	0	0	0	0	449
	Α	City Centre Package - existing 2006/07 approved programme	118	65	0	0	0	183
MP9	Α	Coventry Transport Museum	95	0	0	0	0	95
MP10	В	Children Centres	692	1,385	0	0		2,077
		Developing 9 Children's Centres in Coventry.						
		SUB-TOTAL MAJOR PROJECTS	14,075	6,669	1,096	20	0	21,860
		CORPORATE RESOURCES REQUIRED WITHIN THIS BLOCK	414	829	814	0	0	2 057
		CONFORMIE RESOURCES REQUIRED WITHIN THIS BLUCK	414	629	014	U	U	2,057

			2006/07	2007/08	2008/09	2009/10	2010/11	Total
REF	CODE	SCHEME TITLE / DESCRIPTION	£000s	£000s	£000s	£000s	£000s	£000s
		PROPERTY						
P1	Α	Coventry Sports Centre Repairs (brought forward from 2005/06)	1,154	0	0	0	0	1,154
P2	D	Coventry Sports Centre - essential repairs	500	262	0	0	0	762
P3	Α	Children's Service Office Accommodation (deferred from 2005/06)	300	0	0	0	0	300
	Α	Children's Service Office Accommodation	200	0	0	0	0	200
P4	Α	Libraries Refurbishment & Replacement Programme	485	0	0	_	0	485
P5	Α	961 Foleshill Road (deferred from 05/06)	325	0	0	0	0	325
P6	В	NDC Moathouse Campus	1,789	6,124	225	0	0	8,138
		Combined Leisure & Neighbourhood Centre						
P7	D	Replacement of NVQ etc from Torrington Site	100	150	0	0	0	250
		To relocate the NVQ team and training rooms.						
P8	D	Social Services Minor Improvement Works	180	190	200	210	220	1,000
P9	D	Maurice Edelman House	70	0	0	0	0	70
		Building improvements to meet legal inspection requirements.						
P10	D	Central Repairs Fund - essential repairs.	1,500	1,500	1,500	1,500	1,500	7,500
P11	D	CRF - Asbestos Remedial Works	450	450	0	0	0	900
P12	D	CRF - Electrical Installations Remedial Works	250	250	0	0	0	500
P13	D	Controlling Legionella Bacteria in Water Systems	155	155 230 230 230	230	1,075		
		Assessment, monitoring and remedial works.						
P14	D	Whoberley Library - new library.	254	754	0	0	0	1,008
P15	D	Refurbish Council House Data Centre	450	0	0	0	0	450
		Converting the Data Centre area for accommodation usage.						
P16	С	Commercial Property Repairs	750	750	750	750	750	3,750
		SUB-TOTAL PROPERTY	8,912	10,660	2,905	2,690	2,700	27,867
							<u> </u>	
		CORPORATE RESOURCES REQUIRED WITHIN THIS BLOCK	3,909	3,786	2,680	2,690	2,700	15,765